

25 September 2019

Music Director

Carlos Miguel Prieto

Artistic Advisor

Plácido Domingo

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John Corigliano
Paquito D'Rivera
Roberto Diaz
Gustavo Dudamel
Tan Dun
James Ehnes
Christoph Eschenbach
Ingrid Fliter
Nelson Freir
Philip Glass
Giancarlo Guerrero
María Guinand
Miguel Harth-Bedoya
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Yo-Yo Ma
Branford Marsalis
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Gabriela Montero
Ennio Morricone
Yannick Nézet-Séguin
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Venezuela sin limites

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Founding Institutions

New England Conservatory
Vision, Inc.

Ricardo Salinas Pliego
Founding Chairman
Fundación Azteca (Esperanza Azteca)
Vereda 80
Mexico City, Mexico

Dear Mr. Salinas,

On behalf of The Orchestra of the Americas, please accept our sincerest congratulations on the occasion of ten transformative years since the founding of Esperanza Azteca.

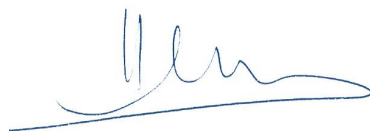
When historians and social economists reflect on the history of the Americas during the past fifty years, one of the crowning achievements and enduring legacies from this time period will be the (re)imagining of the symphony orchestra as an innovative and powerful social development platform in underserved communities — building pathways for young people to become fully engaged citizens, and leading to the growth of vibrant, productive, creative, compassionate, and healthy families. Your herculean efforts throughout ten years across Mexico and beyond to build Esperanza Azteca into the thriving, nation-wide — and international — initiative that it is today marks a watershed moment in this Hemispheric movement.

For this reason, we could not be more proud or grateful have contributed to celebrating and showcasing Esperanza Azteca's 10th anniversary through the recent joint residence of The Orchestra of the Americas in Puebla, and subsequent coast-to-coast concert Tour, which included a landmark side-by-side concert of OA and EA at Palacio de Bellas Artes that included the attendance of three Cabinet Ministers of Presidency — among other distinguished guests — who marveled at the remarkable achievements of Esperanza Azteca encapsulated in what was witnessed on stage.

Throughout this very special anniversary year for Esperanza Azteca, as you reflect on the hard work and achievement of the journey that has brought you here, please know with certainty that your direct work has led to the improvement of hundreds of thousands of lives across Mexico, and has set into motion an entire generation of musicians in Mexico who will become great leaders that reshape the future. We see this bright new future clearly through our annual audition process, within which applicants from Esperanza Azteca each year play a more pivotal role. Indeed, our recent concert tour was dedicated to celebrating this "rising tide" across Mexico brought about by Esperanza Azteca — *Mexico Crescendo Tour*, named in recognition of the momentous nation-wide wave your work has set into motion.

We look forward to continued partnership long into the future. Please accept our sincerest congratulations and deep admiration for Esperanza Azteca's historic achievements of the past decade.

Yours sincerely,



Hilda Ochoa Brillembourg
Founding Chairman
The Orchestra of the Americas Group